

Title of meeting:	Culture, Regeneration and Economic Development Decision Meeting
Date of meeting:	11 October 2024
Subject:	Culture, Leisure and Regulatory Services Business Plan
Report by:	Director of Culture, Leisure and Regulatory Services
Wards affected:	All
Key decision:	No
Full Council decision:	No

1. Purpose of report

- 1.1. This report provides a summary of the scope of the Culture, Leisure and Regulatory Services Directorate Business Plan.

2. Recommendations

- 2.1. That the Cabinet Member for Culture, Regeneration and Economic Development approves the service strategies set out in the business plan.

3. Background

- 3.1. The previous business plan was approved by the Cabinet Member for Culture, Leisure and Economic Development in February 2022, following the conclusion of the period of national and local lockdowns and at the point of re-emergence following the Covid pandemic. We are now through the Covid recovery period and in the midst of a cost of living crisis, a new plan has therefore been produced to reflect approaches to current concerns.
- 3.2. Since the last plan was produced, there have also been considerable changes to the legislative landscape, which affect our services.
- 3.3. The business plan sets out the approach of the directorate to meet the Council's priorities together with the forward aspirations of the directorate services.
- 3.4. The business plan is also shared with key partners and stakeholders as an introduction and 'roadmap' for the directorate.
- 3.5. The key aspects to the business plan commitment are:

- 3.5.1. Reflection of the City Vision 2040 and the Council's corporate plan; how these are reflected by the directorate.
- 3.5.2. The cost of living crisis and how the directorate seeks to widen access to culture and leisure through the development of its services.
- 3.5.3. Where relevant, application of forthcoming legislation, national policies, strategies and funding opportunities.
- 3.5.4. Updated review of risk and key performance indicators;
- 3.5.5. The current major projects for the directorate.
- 3.6. The plan is intended to provide an easily navigable document of the services provided by the directorate, their strategic approach, the risks and challenges facing the directorate together with approaches to meet those challenges. The document also sets out how the business plan will be delivered.
- 3.7. Section 5 of the plan includes a Plan on a Page which is a quick recap tool to show how the service strategies meet the City Vision 2040 and the Council's corporate plan.
- 3.8. The key deliverables for each service are contained in Section 2. Further detail can be obtained from the individual services' operating plans.
- 3.9. The business plan is monitored via key performance indicators which are reported via Governance and Audit and Standards Committee.
- 3.10. Once approved, the plan will be shared with Members, the Chief Executive and will be available to directorates. The business plan will be shared with the directorate's key portfolios:
 - 3.10.1. Cabinet Member for Culture, Regeneration and Economic Development
 - 3.10.2. Cabinet Member for Community Safety, Leisure and Sport
 - 3.10.3. Cabinet Member for Climate Change & Greening the City
 - 3.10.4. Cabinet Member for Central Services

4. Reasons for recommendations

- 4.1. To agree and share with the Cabinet Member for Culture, Regeneration and Economic Development the contents of the business plan and agreed service approaches;
- 4.2. To enable the Director of Culture, Leisure and Regulatory Services to implement the approaches set out in the business plan.

5. Integrated impact assessment



5.1. An integrated impact assessment is contained at Appendix 2.

6. Legal implications

6.1. There are no specific legal matters arising from this report at present. However, during the Plan's implementation, specific legal implications and the mitigation of any relevant legal risks arising, will be appraised and supported as required.

7. Director of Finance's comments

7.1. Objectives set out in the Culture, Leisure and Regulatory Services Business Plan will be funded from the existing service portfolio budgets, as approved by Full Council.

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Signed by:

Stephen Baily

Director of Culture, Leisure and Regulatory Services

Appendices:

Appendix 1: Culture, Leisure and Regulatory Services Business Plan

Appendix 2: Integrated Impact Assessment.

Background list of documents: Section 100D of the Local Government Act 1972

The following documents disclose facts or matters, which have been relied upon to a material extent by the author in preparing this report:

Title of document	Location

The recommendation(s) set out above were approved/ approved as amended/ deferred/ rejected by on

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Signed by:

Cabinet Member for Culture, Regeneration and Economic Development