

## Hotwalls Studios Plan on a Page 2023/24

Activity	Lead	Timescale (All 2023/24)	Additional Budget
<b>Provide support to Hotwalls artists</b>			
Conduct monthly 121s with departing tenants.	HS	July	£0
Conduct annual reviews with remaining tenants.	HS	August	£0
Deliver 1 group exhibition in the Round Tower and support delivery of artists' solo exhibitions.	AS	Ongoing	£0
<b>Increase opportunities for the local creative community</b>			
Take on new artists for the 5 studios due to become available in July 2023. 2 studios should be shared spaces.	HS	July	£0
Deliver the annual Creative Market (May) and Christmas Market (Dec).	AS	May and December	£0
Deliver at least 3 themed markets in the Round Tower.	AS	Ongoing	£0
Deliver monthly 1-day Guest Artist programme as part of Open Studios.	AS	Ongoing	£0
Deliver 1 open call exhibition in the Round Tower.	AS	Autumn	£0
<b>Develop new audiences and increase engagement with communities across the city</b>			
Support the young people's projects in and around the Hotwalls area delivered by Motiv8 and other partners.	HS	Ongoing	£0
Deliver at least 1 off-site engagement activity.	HS, AS	Summer	£0
Explore options for delivering an ACE funded outreach project to engage Hotwalls Studios with communities in the north of the city.	HS	Ongoing	£10,000 approx.
<b>Ensure the site and facilities are maintained to a high standard</b>			
Complete paving capital works, including potential 'greening' project with local residents.	HS	May	£37,000 received
Pursue options for reducing water ingress in the Round Tower.	HS	Ongoing	£200,000 unconfirmed
<b>Be more environmentally sustainable and resilient</b>			
Review energy consumption and implement cost-saving measures where applicable.	HS	Ongoing	£0
Agree updated rate model for studios.	HS	April	£0
Increase income from Round Tower hires.	AS	Ongoing	£0