

Update on the Proposed Re-provision of Jubilee House

1. Background

A paper was presented to HOSP in July 2019 outlining the options for Jubilee House, a 25 bedded community inpatient facility managed by Solent NHS Trust located in Cosham, Portsmouth.

HOSP concluded they were content with the proposal to relocate the 10 Jubilee beds at St Mary's Hospital.

Solent provided a verbal update at the September HOSP meeting that working through the financial and estate aspects of the business case was taking longer than anticipated and that the relocation to St Mary's remained the preferred option.

2. Solent Business Case

Solent's internal business case has scrutinised all available options from a finance, estates, quality and safety perspective and agreed to progress with the extension of Spinnaker Ward (16 beds) at St Mary's Hospital to provide an additional 10 (plus 2 escalation) beds to enable the closure of Jubilee House.

This is medium cost option and will required phased capital works to ensure minimal disruption to Spinnaker Ward.

There are significant benefits to the centralisation of community beds on the St Mary's site including:

- a. Co-location with PRRT (Portsmouth Rehabilitation and Re-ablement Team) and the out of hours community nursing teams
- b. More efficient use of medical staffing
- c. More efficient safer staffing models in line with Releasing Time to Care, The NHS Productive Series¹
- d. Significantly improved environment from the existing Jubilee Unit
- e. Increases the percentage clinical space at St Mary's and the reduction in under-utilised waiting and reception areas in line with the Trust's Estates Strategy

3. Estates Plan

The realisation of the estates plan is dependent on the completion of four individual projects and associated service relocations:

¹ <https://www.england.nhs.uk/improvement-hub/productives/#ward>

i. First Floor Block E (DSU) refurbishment

Refurbish the first floor of Block E (formerly DSU) to create a new home for the OPMH team who have recently relocated from St James to a temporary home on the first floor of Block A. Prior to this refurbishment, the existing services operating out of the first floor of Block E will be relocated.

ii. Third Floor Block A – AMH Out Patients

Remodel elements of the third floor, Block A, to create a new home for the Adult Mental Health Out Patients, who currently operate from the first floor of Block A.

iii. First Floor Block A – AMH Community Team

Remodel elements of the first floor, Block A, to allow the Adult Mental Health Community Team to relocate from the third floor of Block A. This releases space on the third floor for the new inpatient beds from Jubilee.

iv. Third Floor Block A – Jubilee Beds

Remodel the vacated areas for the third floor, Block A, to create the new inpatient bed spaces. These works will be highly dependent on detailed phasing for their execution, as there is limited decant space for the existing Spinnaker beds.

This is a complex project and therefore difficult to accurately predict a completion date for all the phases. Moving patients over the winter period is unadvisable so realistically completion is likely to be Spring / Summer 2021.

4. Further Considerations

The impact on parking at St Mary's as a result of the additional beds at Spinnaker will be carefully considered as part of the estates work plan.

The empty wing of Jubilee House is currently being used by Southern Health and Portsmouth Hospitals Trust for Hampshire patients until 31 March 2020 to support winter pressures.

There are no plans currently for the disposal of the Jubilee House site. Options will be considered in due course.

5. Next Steps

Solent is engaging with patients and families regarding this plan and will provide an update back at the March HOSP meeting.

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